

# **HARDWARE PAY-PER-USE**

## **Technical Field**

The technical field is pricing of hardware on a per-use basis.

## **Background**

Many businesses, especially Internet-based enterprises, face increasing demands for computing capacity. As these demands for computing capacity have grown, a typical approach has been to continue to acquire enough computing capacity (i.e., hardware devices) to meet some service level objective, which was usually in excess of a normal service level. Alternately, or in addition, additional computing capacity may be desirable in the event of a casualty that results in loss of one or more hardware devices so as to maintain uninterrupted the desired service level. This traditional approach to acquiring computing capacity translates into costly oversizing or the risk of low service levels. For example, to provide service at an Internet Web site, the Web site operator might acquire enough server capacity to handle 80 percent of peak load. This meant that at peak, some Web site customers might not be able to access the Web site, while at off-peak hours, some servers might be idle. The closer the Web site operator tried to come to handling peak load, the larger the idle server capacity would be in off-peak hours.

## **Summary**

A hardware pay-per-use system and corresponding method allow computer system clients to tailor their hardware utilization to more closely match changing customer demands. The system and corresponding method allow a client to react quickly to changes in demand or hardware failure and to maintain desired service levels without expensive acquisition of excess hardware capacity. The system and method incorporate flexible pay-per-use pricing plans based on data gathered from hardware products by a mechanism separate and distinct from the hardware products.

In an embodiment, the hardware pay-per-use system includes one or more hardware products and a metering mechanism coupled to the hardware products. The metering mechanism includes a hardware device separate from the hardware products. The metering mechanism acquires metrics data from the hardware products, the metrics data related, for example, to usage of the hardware products. The metering mechanism determines data to report on the usage of the hardware products. A usage repository coupled to the metering mechanism receives the determined data and generates usage reports related to the hardware products. In addition, billing reports and invoices may be generated based on the usage data.

1 A method for pricing hardware on a pay-per-use basis, wherein one or more  
2 hardware products are coupled to a communications network, includes acquiring, in a  
3 hardware device separate from one or more hardware products, metrics data related to an  
4 operation, such as usage, of the hardware products; determining data to report based on  
5 the acquiring step; sending the determined data to a usage repository; generating a usage  
6 report; and generating a pay-per-use billing report and an invoice based on the usage  
7 report.

## 8 **Description of the Drawings**

9 A hardware pay-per-use system, and corresponding method, will be described in  
10 detail with reference to the following figures, in which like numerals refer to like  
11 elements, and in which:

12 Figure 1 is a block diagram of a hardware pay-per-use environment;

13 Figure 2 is a detailed block diagram of a hardware pay-per-use system;

14 Figure 3 is a block diagram of a metering mechanism used with the system of  
15 Figure 2; and

16 Figure 4 is a flowchart illustrating an operation of the system of Figure 2.

## 17 **Detailed Description**

18 Figure 1 is a block diagram of a hardware pay-per-use environment 10 that allows  
19 for flexible pricing of hardware products. The flexible pricing may apply to any number  
20 of financing models, including leasing, pre-payment, capital purchase, rent-to-own,  
21 purchase and trade-in, and other financing models. The environment 10 includes a client  
22 side 11 having one or more hardware products 12. Also included is a mechanism 13  
23 capable of obtaining data related to operation of the hardware products 12. The hardware  
24 products 12 are coupled to the mechanism 13 through a connection 14. Coupled to the  
25 client side 11 through a connection 18 is a server side 15. The server side 15 may include  
26 one or more servers 16 to process data and to support the flexible pricing, and one or  
27 more databases 17 to store data related to the flexible pricing.

28 The hardware products 12 may be servers designed to operate in a networked  
29 computer system. However, the hardware products 12 may be any hardware devices that  
30 may be attached to a network, and from which metrics data may be obtained. In the  
31 environment 10 shown in Figure 1, the hardware products 12 are leased to a client at the  
32 client side. In an alternative embodiment of the environment 10, the hardware products  
33 12 may be provided based on other financing models, such as pre-payment, capital  
34 purchase, rent-to-own, purchase and trade-in, and other financial models, for example.

1 The hardware products 12 may be designed to meet a service level specified by the client.  
2 For example, the client side 11 may be an Internet Web site, the hardware products 12  
3 may be Web servers, and the number of Web servers leased may be chosen by the client  
4 so that an expected peak demand at the client side 11 may always be satisfied through  
5 operation of the Web servers. Under these assumptions, the hardware products 12 (Web  
6 servers) may not realize 100 percent or near 100 percent utilization for much of any given  
7 time period. As a consequence, and under a traditional hardware product leasing plan, the  
8 client would pay for excess capacity that may be seldom used, in order to guarantee an  
9 acceptable service level during hours of peak operation. The environment 10 solves this  
10 problem by a flexible financing model based on a pay-per-use scheme. The pay-per-use  
11 scheme provides that the client pay for hardware products 12 based, at least in part, on  
12 metrics data acquired from the hardware products 12 by the mechanism 13. The metrics  
13 data may relate to, or measure, some operational aspect of the hardware devices 12, such  
14 as a period of time the hardware devices 12 are actually in use, for example. Other  
15 metrics data, including configuration data, may also be used as a basis for billing in the  
16 pay-per-use scheme.

17 The hardware products 12 that are leased to the client in the environment 10 may  
18 be provided by an operator of the server side 15, or by an entity related to the operator of  
19 the server side 15. Alternatively, the provider of the hardware products 12 and the  
20 operator of the server side 15 may be unrelated entities.

21 The mechanism 13 may be provided at the client side 11 by the provider of the  
22 hardware products 12, the operator of the server side 15, or another entity unrelated to the  
23 provider or the operator. The mechanism 13 may be an appropriately programmed  
24 hardware device that is physically distinct from the hardware products 12. The  
25 mechanism 13 may be implemented as a hardware device in a rack mountable system in  
26 which the hardware products 12 are also mounted. In this embodiment, the mechanism  
27 13 may be a standalone device. The mechanism 13 may also be implemented on a  
28 suitably programmed general purpose computer, including a laptop or notebook  
29 computer, a desk top computer, a server, and a main frame computer. The mechanism 13  
30 may not be resource-intensive, and may be implemented as a device with less computing  
31 capability than the hardware products 12. The mechanism 13 may incorporate features  
32 (not shown) that allow the client at the client side 11 to obtain information related to  
33 operation of the hardware products 12. For example, the client may be able to query the

1 mechanism 13 to obtain a running bill for operation of the hardware products 12, or to  
 2 obtain metrics data collected by the mechanism 13.

3 When the mechanism 13 is provided at the client side 11, the connection 14 may  
 4 be any connection capable of transmitting digital data, and the connection 18 may be the  
 5 Internet, or a similar public network capable of transmitting digital data.

6 In an alternative embodiment of the environment 10, the mechanism 13 may be  
 7 located at the server side 15. In this embodiment, the connection 18 may be any medium  
 8 capable of transmitting digital data, and the connection 14 may be a public network, such  
 9 as the Internet, that is capable of transmitting digital data.

10 Figure 2 is detailed block diagram of one possible hardware pay-per-use system.  
 11 A hardware pay-per-use system 100 includes a client side 110 and a server side 115. The  
 12 client side 110 is coupled to the server side 115 by connection 118, client-side firewall  
 13 108 and server side firewall 119. The connection 118 may be any connection capable of  
 14 transmitting digital data. In an embodiment, the connection 118 is a communications  
 15 network, and the client side 110 is an Internet Web site. In an alternative embodiment,  
 16 the connection 118 is a communications link in a local area network (LAN), and the client  
 17 side 110 and the server side 115 are nodes in the LAN. Those of ordinary skill in the art  
 18 will appreciate that the system 100 shown in Figure 2 can be adapted to any network or  
 19 environment in which digital data are passed from one node to another node.

20 The client side 110 is shown with three hardware products 112 coupled to a  
 21 metering mechanism 113, which may include a display 107. However, the client side 110  
 22 may include any number of hardware products 112. In an embodiment, additional  
 23 metering mechanisms 113 may be emplaced at the client side 110 should the number of  
 24 hardware products 112 exceed a capacity of a single metering mechanism 113. The  
 25 functions of the metering mechanism 113, and its relation to the hardware products 112,  
 26 will be described in detail later. Coupled to one or more of the hardware products 112  
 27 may be a metering agent, such as the agent 109. The hardware products 112 may also  
 28 include bundled software, such as the bundled software 106.

29 In an alternate embodiment of the system 100, the metering mechanisms 113 are  
 30 located at the server side 115 on the server side of the firewall 119. In this embodiment,  
 31 the metering mechanism 113 communicates with other devices at the server side 115  
 32 using a digital data transmission medium, and communicates with the hardware products  
 33 112 at the client side 110 using Virtual Private Network (VPN) technology, or similar

1 technology, implemented on a public network, such as the Internet, or other network  
2 capable of transmitting digital data through the firewalls 119 and 108.

3 The server side 115 includes a usage repository 120 that receives data from the  
4 metering mechanism 113. The usage repository 120 includes means for receiving metrics  
5 data associated with the hardware products 112, validating the metrics data, and storing  
6 the data. In an embodiment, the means for receiving, validating, generating and storing is  
7 a utility validation server 121. The usage repository 120 may also include means for  
8 generating usage reports based on metrics data. The server 121 may store processed and  
9 raw (unprocessed) data and the usage reports in one or more usage databases 123.

10 Coupled to the usage repository 120 are a portal 130 and a billing and accounting  
11 system 140. The portal 130 provides communications means that allow a client at the  
12 client side 110 to interact with the server side 115, and provide a means for bill  
13 presentation and payments in the hardware pay-per-use system 100. The portal 130 also  
14 allows the client at the client side 110 to view data associated with the hardware products  
15 112. In an embodiment, the portal 130 may provide for display of data from the server  
16 side 115 onto the display 107 at the client side 110. An example of this data includes  
17 hardware product usage reports that may be generated at the usage repository 120. The  
18 billing and accounting system 140 provides means for generating billing information,  
19 receiving and crediting payments from the client side 110, completing other  
20 administrative tasks and storing data related to these functions.

21 Returning to the client side 110, the hardware products 112 may be servers that  
22 are leased from an operator of the server side 115. The hardware products 112 may also  
23 be other leased, computer-related hardware devices, including printers, desktop  
24 computers, and other hardware devices. In addition to a leasing model, other financial  
25 models, such as pre-payment, capital purchase, rent-to-own, purchase and trade-in, and  
26 other financial models may be used to provide the hardware products 112. Although the  
27 system 100 shown in Figure 2 illustrates the hardware pay-per-use concept in the context  
28 of a networked computer system, i.e., the system 100, the hardware pay-per-use concept  
29 may be used for other hardware environments in which metrics data related to operation  
30 of the hardware products can be collected from the hardware products and provided to a  
31 remote location for usage and billing purposes. In another embodiment of the system  
32 100, the hardware products 112 may be acquired from a hardware vendor, and the  
33 monitoring and billing functions may be executed by a third-party vendor. In still another  
34 embodiment, the system 100 is a LAN with the client side 110 as one of one or more

1 nodes in the LAN, and the server side 115 as a central node on the LAN. In this later  
2 embodiment, the server side 115 tracks hardware product usage by the client side 110,  
3 and may establish internal billing for use of the hardware products 112.

4 The metering mechanism 113 acquires usage or metrics data from one or more of  
5 the hardware products 112. The metering mechanism 113 may be a standalone hardware  
6 device that is suitably programmed to acquire the metrics data. For example, the  
7 metering mechanism may be a rack-mounted component coupled to the hardware  
8 products 112. Alternatively, the metering mechanism 113 may reside on a non-pay-per-  
9 use hardware component, such as an administrative server, for example, at the client side  
10 110. In an embodiment, the metering mechanism 113 contains metrics-data acquisition  
11 software, such as Hewlett-Packard Open View Internet Usage Manger (IUM) running as  
12 the only application on a separate, no maintenance, Linux-based system residing at the  
13 client side 110. In yet another embodiment in which the metering mechanism 113 resides  
14 at the server side 115, the metering mechanism 113 may be a standalone hardware device,  
15 or may be incorporated into one or more components on the server side 115, such as the  
16 usage repository 120, for example. When the metering mechanism 113 is implemented at  
17 the server side 115, VPN technology, or other similar technology that allows the  
18 hardware products 112 to communicate with the metering mechanism 113, may be used  
19 in connecting the hardware products 112 to the server side 115.

20 The metering mechanism 113 may acquire the metrics data on a periodic or non-  
21 periodic basis. One approach to collecting the metrics data relies on a polling operation.  
22 In the polling operation, the Internet protocol (IP) addresses of each of the hardware  
23 products 112 is entered into the metering mechanism 113. The entry of the IP addresses  
24 may be completed using a graphical user interface (GUI), for example. The metering  
25 mechanism 113 then polls the hardware products 112 at the client side 110 using the IP  
26 addresses in order to retrieve the metrics data. The hardware products 112 receive the  
27 polling command, and initiate action to collect the required metrics data. Such collection  
28 may rely on the metering agent 109, which may be a Windows® or Linux agent, for  
29 example, incorporated into each of the hardware products 112. In addition, each of the  
30 hardware products 112 may have a different polling interval, even for like or similar  
31 hardware products 112.

32 In an alternative to polling, the metering mechanism 113 may rely on the metering  
33 agents to collect the metrics data without polling. In this embodiment, metering agents,  
34 such as the metering agent 109, collect the metrics data continually or at specified

1 collection intervals and initiate communication with the metering mechanism 113. The  
2 metering mechanism 113 may be set to receive metrics data from the metering agents  
3 109.

4 The metering mechanism 113 may acquire metrics data several times per hour,  
5 depending on the type of metrics data that is being collected. For example, the metering  
6 mechanism 113 may be set to acquire data every 20 minutes for a total of 72 intervals per  
7 day. Other acquisition intervals, however, may be specified depending on the type of  
8 metrics data being collected. Frequent acquisition may be desired for instantaneous, or  
9 snapshot metrics; however, frequent polling would not be as critical for cumulative  
10 metrics. The metering mechanism 113 may have a single acquisition interval in order to  
11 simplify matters.

12 The metering mechanism 113 may acquire metrics data from the hardware  
13 products 112 using a variety of techniques. The metrics data may be acquired in a variety  
14 of formats. The metering mechanism 113 may acquire different metrics data from  
15 different hardware products 112, and the hardware products 112 at any one client side  
16 need not be identical or even similar types of hardware devices. The metering  
17 mechanism 113 may perform some pre-processing of the metrics data, and may send the  
18 pre-processed metrics data to the usage repository 120 after suitable compression and  
19 encryption.

20 The metering mechanism 113 may communicate with the hardware products 112  
21 through a network management protocol such as Simple Network Management Protocol  
22 (SNMP) or Web-Based Enterprise Management (WBEM) protocol, both of which allow  
23 polling of information. The metering mechanism 113 and the hardware products 112 also  
24 can communicate using a Desktop Management Interface (DMI), or similar framework  
25 for network management. The metering mechanism 113 and the hardware products 112  
26 may communicate and transmit data using protocols that are not specifically dedicated to  
27 network management, such as Hypertext Transport Protocol (HTTP) or Secure HTTP  
28 (HTTP/S).

29 As noted above, the hardware products 112 may incorporate the metering agent  
30 109 to communicate with the metering mechanism 113. The implementation of the  
31 metering agent 109 will depend on the particular communication protocol being used. In  
32 a SNMP implementation, the metering agent 109 is implemented as a SNMP agent or  
33 sub-agent. If WBEM/DMI is the communication protocol, a WBEM/DMI data provider  
34 serves as the metering agent 109. A CGI program accessible to a Web server could be

1 used as the metering agent 109 if HTTP or HTTP/S is used as the communication  
2 protocol.

3 Metrics data returned by the hardware products 112 may use a standardized data  
4 structure such as one specified by management information base (MIB) for SNMP or by  
5 the Managed Object Format (MOF) for WBEM. In a SNMP implementation, for  
6 example, a MIB can be specified for returning certain data to the metering mechanism  
7 113. The MIB could be compiled into a data structure and downloaded to the metering  
8 agent 109 (implemented, for example, as a SNMP subagent) where the data structure  
9 would be used in collecting data. Other data structures may be used to implement the  
10 transfer of the metrics data between the hardware products 112 and the metering  
11 mechanism 113.

12 The particular metrics data gathered from the hardware products 112 depend on  
13 the particular hardware product 112 and a particular business model for charging for use  
14 of the hardware products 112. One type of metrics data that may be acquired is a  
15 snapshot metric, which represents a snapshot of the current state of the hardware products  
16 112 at the client side 110. One common type of snapshot metric, for example, is the  
17 number of hardware products 112 operating at the client side 110 at any one time.  
18 Cumulative metrics data, which measure the total accumulated value of a given  
19 parameter, may also be acquired by the metering mechanism 113. Such cumulative  
20 metrics data include the number of transactions or the number of files being produced for  
21 a given pre-determined time interval, for example. Other metrics data include central  
22 processing unit (CPU) utilization or execution time and input/output (I/O) metrics such as  
23 number of I/O reads or writes. Still other metrics data include how much memory out of  
24 available memory is being used at any time, how much hard disk, or other mass storage,  
25 is used at any time; bandwidth-related metrics such as the number of megabytes  
26 transmitted through a network interface card (NIC) over a given time; the number of files  
27 accessed over a given time; and the number of connected users, for example.

28 The client may also specify (and the server side operator agree to) client-supplied  
29 metrics data on which the pay-per-use bill or invoice is based. For example, the client  
30 side 110 may be an online brokerage company. In this example, the pay-per-use bill may  
31 be based on a number of trade transactions processed through the brokerage company's  
32 Web server(s) (the hardware products 112) over a given time. The number of  
33 transactions may be determined by a metering agent provided by the server side operator  
34 or other third-party entity, where the metering agent is installed on the hardware products



1 112 at the client side 110, as described above. Thus, the system 100 is able to  
2 accommodate customized schemes for reporting and using metrics data so as to most  
3 accurately account for hardware product usage by a specific client.

4 The metering mechanism 113 may return the metrics data in a specific pre-  
5 determined data interface, such as a colon-separated variable text format or rows of  
6 variable/value groups, that is compatible with the metering mechanism 113. The metrics  
7 data may be in binary format or in text format, for example.

8 The metering mechanism 113 may periodically report or transmit the accumulated  
9 metrics data to the server side 115. The reporting periodicity may be determined on a  
10 calendar basis, on an accumulated number of bytes of data, or some other basis. For  
11 example, the metering mechanism 113 may accumulate one days worth of metrics data  
12 from the hardware products 112. At a specified time, the metering mechanism 113 may  
13 establish communications with the server side 115, and then upload the accumulated  
14 metrics data.

15 When implemented at the client side 110, the metering mechanism 113 may  
16 acquire the metrics data from the hardware products 112, and, at a specified time, may  
17 establish communications with the server side 115 to transmit the metrics data. Such  
18 communications may be established by the metering mechanism 113 using an IP address  
19 of the server side 115 to open a communications path, for example. In this embodiment,  
20 metrics data transmission is initiated by the metering mechanism 113, and the server side  
21 115 may initiate queries, such as e-mail messages with the client side 110. The metrics  
22 data are then "pushed" to the server side 115.

23 When implemented at the client side 110, the metering mechanism 113 may  
24 transmit the metrics data to the server side 115 using a variety of known protocols, and  
25 network transport mechanisms, including HTTP and HTTPS, for example. The  
26 transmission may be automatic, using a proxy server (not shown) at the client side 110,  
27 and/or Network Address Translation (NAT) to communicate through the firewalls 108  
28 and 119 over the Internet. The metering mechanism 113 may also transmit the metrics  
29 data using e-mail by way of the Internet.

30 When implemented at the server side 115, as described above, the metering  
31 mechanism 113 may initiate acquisition of the metrics data from the hardware products  
32 112 by, for example, using an IP address of the client side 110 and the hardware products  
33 112. The metering mechanism 113 then "pulls" the metrics data from the client side 110.

1 When implemented at the server side 115, the metering mechanism 115 may use  
2 network transport mechanisms and protocols, as described above, to acquire the metrics  
3 data from the hardware products 112.

4 The metering mechanism 113, when implemented at the client side 110, may  
5 receive any patches, or software updates from the server side 115. The metering  
6 mechanism 113 may query the server side 115 periodically, such as daily, to receive such  
7 updates. Alternatively, the metering mechanism 113 may receive the updates upon  
8 communicating with the server side 115 for the purpose of transmitting the metrics data.  
9 Thus, the metering mechanism 113 incorporates the capability to be dynamically updated.  
10 Similarly, the metering mechanism 113 may receive patches for updating operation of  
11 one or more of the hardware products 112.

12 The metering mechanism 113 also provides the client side 110 with the means for  
13 updating a configuration of the hardware products 112. For example, should an  
14 additional hardware product 112 be added at the client side 110, the metering mechanism  
15 113 can provide updated hardware product information to the server side 115, including  
16 an identity of the additional hardware product 112, and any metrics data that will be  
17 gathered from the new hardware product 112. The stored hardware product configuration  
18 can also be downloaded to the client side 110 should an existing metering mechanism 113  
19 be replaced, or should an additional metering mechanism 113 be added at the client side  
20 110.

21 The metering mechanism 113 may incorporate many components or features that  
22 allow operation in a variety of network environments. Figure 3 is a block diagram  
23 showing an embodiment of the metering mechanism 113 that may be implemented at the  
24 client side 110. The metering mechanism 113 includes a rules engine 151, a processor  
25 153, a display driver 155, a communications engine 157, a data acquisition engine 159,  
26 and a database 161. The rules engine 151 may be programmed with generic and specific  
27 rules that relate to the capture and reporting of metrics data from the hardware products  
28 112. For example, the metering mechanism 113 may be designed, for the specific client  
29 side 110, to continually acquire CPU utilization, and to record CPU utilization every five  
30 minutes. The rules engine 151 may be programmed to require that the CPU utilization  
31 value reported to the server side 115 be a peak CPU utilization for each five minute  
32 interval. Alternatively, a rule could specify that an average CPU utilization for each five  
33 minute interval is to be reported to the server side 115. The rules in the rules engine 151  
34 may also relate to a pay-per-use pricing plan agreed to by the client and the server side

operator. For example, the pay-per-use pricing plan may specify a first billing rate, which may be a flat or minimum fee, if average CPU utilization over a 24-hour period is less than 20 percent, and a second billing rate, which may vary, if the CPU utilization is equal to, or greater than, 20 percent.

The processor 153 may provide a variety of computing functions for the metering mechanism 113 and may control operation of the metering mechanism components. The processor 153 may also provide some pre-processing of the metrics data acquired from the hardware products 112. For example, the processor 153 may produce an average of CPU utilization for each five minute interval in a day. The processor 153 operates with the rules engine 151 to ensure that metrics data as specified by the pay-per-use pricing plan is acquired, processed and packaged for transmission to the server side 115. For example, if the pay-per-use pricing plan specifies that the hardware product financing rate will be based on average CPU utilization, with the average determined over each five minute interval, the processor 153 will compute the average CPU utilization, and will make the average CPU utilization available for transmission to the server side 115. The processor 153 may also incorporate certain data path integrity checks. For example, the processor 153 may incorporate routines for testing the hardware product to metering mechanism transport mechanism, such as SNMP, WBEM or HTTP, by obtaining a known response from the metering agent 109.

The display driver 155 may include software required to display information to the client at the client side 110. The information may be displayed on a monitor, a printer, or other display device that is coupled to the metering mechanism 113. The information may also be displayed over the network 118 to a Web browser installed on a hardware device at the client side 110. Examples of information that may be displayed at the client side include instantaneous and average CPU utilization, total or average CPU utilization over 24 hours, and other metrics data, including pre-processed metrics data collected at the metering mechanism 113 and diagnostic and help information.

The communications engine 157 includes the necessary programming to encrypt, compress, and package the metrics data, including pre-processed metrics data, for transmission to the server side 115 in a format that is compatible with the connection 118 and the server side components.

The data acquisition engine 159 includes the programming needed to acquire data from the hardware products 112. The programming includes the necessary interfaces to communicate with any metering agents installed on the hardware products 112. The

1 programming may also dictate the manner in which metrics data is to be acquired. For  
2 example, the programming may specify that the metering mechanism 113 is to poll each  
3 of the hardware products 112 at a specific interval (e.g., every five minutes) to retrieve  
4 the required metrics data. The data acquisition engine 159 may also digitally sign the  
5 metrics data so that any data tampering may be detected.

6 The database 161 stores a variety of data related to the pay-per-use pricing plan.  
7 The database 161 may store metrics data, including pre-processed metrics data, prior to  
8 transmission of the metrics data to the server side 115. For example, the database 161  
9 may store metrics data for 24 hour intervals, with the metering mechanism 113  
10 transmitting the metrics data to the server side 115 every 24 hours. The database 161  
11 may continue to store the metrics data until the metering mechanism 113 receives a  
12 direction from the server side 115 that the metrics data may be deleted from the database  
13 161. In this way, the server side 115 may validate, and ensure the accuracy and adequacy  
14 of, the metrics data before the metrics data are deleted. The database 161 may store other  
15 data and information, such as hardware product configuration, bills or invoices, and other  
16 information related to the operation and administration of the pay-per-use pricing plan.

17 As noted above, the metering mechanism 113 periodically transmits the metrics  
18 data to the server side 115. The periodicity for reporting metrics data may vary from  
19 client side to client side, and within a specific client side, may vary from hardware  
20 product to hardware product. In an embodiment of the system 100, the metrics data are  
21 transmitted to the server side 115 daily. If, after a specified time, such as three days, the  
22 server side 115 has not received any metrics data from the client side 110, an e-mail  
23 notification may be sent to a specified e-mail address at the client side 110. Alternatively,  
24 or in addition, should metrics data for the client side 110 not be received at the server side  
25 115, then the client side 110 may be charged a set fee for the period for which no metrics  
26 data were delivered. For example, the client could be invoiced at 50 percent of maximum  
27 utilization for every period not covered by the metrics data. The usage repository 120,  
28 and in particular the validation server 121, then process the collected metrics data as a  
29 step in completing a bill or invoice for usage of the hardware products 112. The  
30 validation server 121 may decrypt and decompress the metrics data, and then execute a  
31 number of routines to validate the data prior to processing for bill generation.

32 The validation server 121 may perform one or more validation or audit functions  
33 based on the metrics data received from the client side 110. A first, or configuration,  
34 validation function may relate to ensuring an original, approved configuration of the

1 hardware products 112 at the client side 110 has not been altered or modified by the client  
2 or some other entity. The configuration validation may be based on a configuration file  
3 for the client side 110 that is stored in the usage database 123. As noted above, as the  
4 hardware product configuration at the client side 110 changes (through approved  
5 processes, such as revised financing arrangements, or hardware product upgrades), the  
6 hardware product configuration file for the client side 110 may be updated. The hardware  
7 product configuration, in the case of a Web server, for example, may be changed by  
8 adding or subtracting a processor, adding or subtracting memory, or adding or subtracting  
9 hard drives.

10 As an alternative means for validating the configuration, the validation server 121  
11 could note the hardware product configuration when metrics data are received from the  
12 client side 110, and may store this configuration in the usage database 123. The next time  
13 that the validation server 121 receives metrics data from the same client side 110, the  
14 validation server 121 may receive the current hardware product configuration. The  
15 validation server 121 may then compare the current hardware product configuration to the  
16 previous hardware product configuration stored in the usage database 123. Any  
17 differences in hardware product configuration may be noted, and may cause the  
18 validation server 121 to execute a specific action, including, for example, generation of an  
19 error message for display to operators of the server side 115. An updated hardware  
20 configuration file may be available to the client through the metering mechanism 113, or,  
21 as discussed below, through the portal 130.

22 Other validation functions may relate to the format and acceptability of the  
23 metrics data. For example, the validation server 121 may ensure the metrics data are not  
24 corrupted, that the metrics data received from the client side 110 falls within a range of  
25 expected values for the data, and other validation checks. As a specific example, if the  
26 client side 110 has three Web servers as the hardware products 112, and the received  
27 metrics data relates to hours or percentage of CPU utilization, then the maximum number  
28 of hours for all three Web servers in one day would be 24 hours each, and the maximum  
29 percent CPU utilization would be 100 percent. Any metrics data exceeding these  
30 maximum values would be in error, and the validation server 121 could note the error  
31 event, halt processing, and generate an error message. The validation server 121 could  
32 incorporate other criteria or rules by which to judge the accuracy and adequacy of the  
33 received metrics data. The validation server 121 may also check the received metrics  
34 data to determine if someone has tampered with the metrics data as collected at the

1 hardware products. This tamper checking process may be executed by using the digital  
2 signature, mentioned above, that may be appended to the metrics data by the metering  
3 mechanism 113. Other error-checking and testing routines may be incorporated into the  
4 system 100. For example, the integrity of the client side to server side transport  
5 mechanism, where the transport mechanism uses HTTP or HTTPS protocols, may be  
6 verified by uploading a test file from the metering mechanism 113 to the usage repository  
7 120.

8 The usage database 123 stores metrics data, including metrics data pre-processed  
9 by the metering mechanism 113 and processed by the validation server 121, and  
10 unprocessed metrics data for each of the connected client sides 110. The usage database  
11 123 also stored hardware product configuration data, usage reports, and other data related  
12 to operation and administration of the pay-per-use pricing plan.

13 Returning to Figure 2, the portal 130 serves as a communications interface  
14 between the client side 110 and the server side 115. The portal 130 provides means by  
15 which the client may view data at the server side 115, and means for bill presentment and  
16 payment. The portal 130 includes a usage reports mechanism 131 by which the client  
17 may be presented with information related to operation of the hardware products 112. In  
18 particular, the usage reports mechanism 131 may provide the client with access to all  
19 processed and unprocessed metrics data for the client side 110. The usage reports  
20 mechanism 131 may also provide means for the client to communicate with the server  
21 side 115, to inquire about the hardware products 112, the pay-per-use lease plan and other  
22 administrative and accounting matters. Access to the portal 130 by the client may be  
23 controlled using various security measures such as a user name and password, for  
24 example. A bill presentation mechanism 133 may be used to provide the client side 110  
25 with an electronic copy of a current bill or invoice. The mechanism 133 may provide the  
26 invoice as an e-mail attachment, a down loadable electronic file posted on a server Web  
27 site, or any other form of electronic bill presentment. A bill payment mechanism 135  
28 may allow the client to pay for lease of the hardware products 112 using a standard form  
29 of electronic funds transfer; payment by credit card or other form of payment over a  
30 communication network. The bill payment mechanism 135 may also provide a toll-free  
31 (800) number by which the client can call to arrange a payment on the invoice.

32 The billing and accounting system 140 includes a billing system 141, a  
33 administration system 143, and a billing/administration database 145. The billing system  
34 141 receives usage data from the usage repository 120, and generates a bill or invoice for

presentment to the client using the portal 130. The administration system 143 performs various administrative function for the server side 115. The database 145 stores various billing and administrative data, including client data.

As shown in Figure 2, the billing and accounting system 140 is incorporated into the server side 115. However, the billing and accounting system 140 may be located at a site remote from the server side 115, and may be operated by an entity other than the server side operator.

Figure 4 is a flowchart illustrating an operation 200 of the system 100 of Figure 2 in which the metering mechanism 113 is located at the client side 110. The operation 200 relates to metrics data collection and billing, and begins in block 205. In block 210, the metering mechanism 113 polls the hardware products 112 at the client side 110 in order to retrieve metrics data. In block 215, the hardware products 112 receive the polling command, and initiate action to acquire/or provide the required metrics data. Such acquisition may rely on a metering agent incorporated into each of the hardware products 112. In addition, each of the hardware products 112 may have a different polling interval, even for like or similar hardware products 112. The hardware products 112 then transmit the metrics data to the metering mechanism 113.

In an alternative to polling, the metering mechanism 113 may rely on the metering agents to provide the metrics data without polling. In this embodiment, the metering agents collect the metrics data at specified collection intervals and initiate communication with the metering mechanism 113. The metering mechanism 113 may be set to receive metrics data from the metering agents. The metering mechanism 113 may collect metrics data several times per hour, depending on the type of metrics data that is being collected. For example, the metering mechanism 113 may be set to collect data every 20 minutes for a total of 72 intervals per day.

In yet another alternative, the metering mechanism 113 may access certain operating data related to the hardware products 112 in order to gather the metrics data.

In block 220, the metering mechanism 113 stores the collected metrics data. In block 225, the metering mechanism 113 may perform any required pre-processing of the acquired metrics data. Any pre-processed metrics data may then be stored in a database in the metering mechanism 113.

In block 230, the metering mechanism 113 encrypts, compresses and packages the metrics data for transmission to the server side 115, and then transmits the data package. Transmission of the data package may normally be initiated by the metering mechanism

1 113, when the metering mechanism 113 is implemented at the client side 110. When  
 2 implemented at the server side 115, the metric mechanism 113 may initiate on-demand  
 3 transmission of the metrics data. In both embodiments, the transmission may occur at  
 4 pre-determined intervals, or when other criteria, such as accumulation of a specified  
 5 number of bytes, are satisfied.

6 In block 235, the validation server 121 at the server side 115 receives the data  
 7 package, decompresses and decrypts the data package, stores the decrypted data, and  
 8 performs any desired data validation routines, including routines to verify the  
 9 configuration of the hardware products 112. In block 237, the validation server 121  
 10 determines, based on execution of the validation routines, if the metrics data are valid,  
 11 and if the hardware product configuration is unchanged. If both conditions are met, the  
 12 operation moves to block 240. Otherwise, the operation 200 moves to block 239, and an  
 13 error message is generated. Following block 239, the operation 200 moves to block 270  
 14 and ends.

15 In block 240, the validation server 121 processes the metrics data according to the  
 16 pay-per-use pricing plan for the client side 110. In block 245, the processed metrics data  
 17 are saved in the usage database 123.

18 In block 250, after sufficient processed metrics data have been stored in the usage  
 19 database 123, the validation server 121 generates a usage report, saves the usage report in  
 20 the usage database 123, and provides the usage report to the portal 130 and the billing and  
 21 accounting system 140. In block 255, the billing system 141 generates an electronic  
 22 invoice, and posts the invoice at the portal 130. In block 260, the portal 130 presents the  
 23 invoice to the client side 110. Such presentment may be by way of an e-mail notification,  
 24 or by sending the invoice directly to the client side 110. In block 265, the server side 115  
 25 receives payment based on the invoice. Such payment may be by way of electronic funds  
 26 transfer, for example. The operation 200 then moves to block 270 and ends.

27 While the hardware pay-per-use system and corresponding method have been  
 28 described in connection with exemplary embodiments, one of ordinary skill in the art will  
 29 readily recognize that the concepts discussed herein may be extended to other variations  
 30 and embodiments, and that this application would cover those variations.